

FLINTSHIRE COUNTY COUNCIL

REPORT TO: **CABINET**

DATE: **TUESDAY, 15 APRIL 2014**

REPORT BY: **HEAD OF FINANCE**

SUBJECT: **REVENUE BUDGET MONITORING 2013/14 (MONTH 10)**

1.00 **PURPOSE OF REPORT**

1.01 To provide Members with the most up to date revenue budget monitoring information (Month 10) for the Council Fund and the Housing Revenue Account in 2013/14.

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2.00 **EXECUTIVE SUMMARY**

The projected year end position, as estimated at Month 10, is as follows:

Council Fund

- Net in year expenditure forecast to be £2.151m less than budget. (An increase of £0.170m on the £1.981m reported at Month 9).
- Projected contingency reserve balance at 31 March 2014 of £4.792m

Housing Revenue Account (HRA)

- Net in year expenditure forecast to be £0.089m less than budget (£0.155m as at Month 9).

3.00 COUNCIL FUND LATEST IN YEAR FORECAST

3.01 The table below shows a projected positive variation of expenditure against budget of £2.151m

TOTAL EXPENDITURE AND INCOME	Original Budget	Revised Budget	In-Year Over / (Under) spend	
			Month 9	Month 10
	£m	£m	£m	£m
<u>DIRECTORATES (Service Groups)</u>				
Services for Adults	45.642	44.242	(0.701)	(0.793)
Services for Children	11.906	12.135	0.731	0.732
Housing Services	1.800	1.728	(0.269)	(0.258)
Development & Resources	1.688	1.628	0.022	0.051
TOTAL : COMMUNITY SERVICES	61.036	59.733	(0.217)	(0.268)
Assets and Transportation	6.015	6.091	(0.177)	(0.180)
Planning	1.708	1.717	(0.046)	(0.045)
Public Protection	3.455	3.464	(0.048)	(0.072)
Regeneration	0.715	0.704	0.011	0.022
Streetscene	19.320	19.210	0.359	0.370
Management, Support & Performance	1.088	1.076	(0.025)	(0.023)
TOTAL : ENVIRONMENT	32.301	32.262	0.074	0.072
Culture & Leisure	6.876	6.468	0.417	0.364
Inclusion Services	14.058	13.292	(0.063)	0.016
Primary School Services	43.374	43.277	(0.172)	(0.190)
Secondary School Services	36.638	37.500	(0.018)	(0.014)
Development & Resources	12.118	12.437	(0.279)	(0.278)
TOTAL : LIFELONG LEARNING	113.064	112.974	(0.115)	(0.102)
Chief Executive	2.356	2.303	(0.068)	(0.087)
Finance	14.265	14.225	(1.102)	(1.082)
HR & OD	2.427	2.422	(0.012)	(0.013)
ICT & Customer Services	4.922	5.048	(0.023)	(0.020)
Legal & Democratic Services	3.145	3.142	(0.143)	(0.145)
TOTAL : CORPORATE SERVICES	27.115	27.140	(1.348)	(1.347)
TOTAL DIRECTORATES	233.516	232.109	(1.606)	(1.645)
Central and Corporate Finance	26.236	27.643	(0.375)	(0.506)
Total	259.752	259.752	(1.981)	(2.151)

3.02 The original budget column reflects the budget approved by Council on 1 March 2013. The revised budget column reflects in-year virements which have been approved in compliance with Financial Procedure Rules.

3.03 From the table in 3.01 it can be seen that there is an increase of £0.170m on the under spend of £1.981m reported at Month 9. The main items contributing to the £0.170m variance are the identification of efficiencies under the Corporate Administration review (£0.142m), improved trading and reduced costs in Leisure (£0.056m) offset by overall increased costs in Out of County placements of (£0.035m) made up of increased costs in Lifelong Learning of (£0.073m and reduced costs in Children's Services of (£0.038m).

3.04 All the movements from Month 9 are summarised in Appendix 1 with the detailed reasons for all variances by Directorate summarised within Appendices 2 to 8.

3.05 **Carry Forward Requests**

Various requests to carry forward funding into 2014/15 for specific items have been received from service areas as detailed in 3.06 – 3.11 below:

3.06 **Lifelong Learning - ICT in School Kitchens**

It is requested that a retrospective catering rebate of £0.017m is carried forward to 2014/15. This will enable the development of software systems and purchase of hardware within larger primary school kitchens, so that the catering service in these schools can link to the Council's servers to enable enhanced communication, improve weekly stock reporting and instigate P2P ordering on site.

3.07 **Corporate Services - Legal & Democratic Services**

An amount has been previously set aside in relation to improvements to Members ICT systems. Due to a delay in the rollout of this equipment, it is requested to carry forward £0.075m.

3.08 **Corporate Services - Chief Executive**

Due to delays in the projects, it is requested to carry forward the following amounts of £0.024m for Community Covenant Funding and £0.005m for Community Chest into 2014/15.

3.09 **Corporate Services - Finance**

It is requested to carry forward £0.020m to cover the cost of staff training development plans for 2014/15 which were a commitment of the Finance Review.

3.10 **Environment – Public Protection**

It is requested that £0.065m is carried forward from within Public Protection to address pollution issues in 2014/15.

3.11 The projected outturn assumes that the above requests are approved.

3.12 **Programme of Efficiencies**

The 2013/14 budget contains £5.331m of specific efficiencies and the table below summarises the current position in relation to the achievement of these items. The analysis shows that it is currently projected that £4.285m (80%) will be achieved resulting in a net underachievement of £1.046m. The main reason for the increase in the change in efficiencies from the position reported at Month 9 is attributable to the implementation of the Flintshire Futures Work streams.

Status of Efficiency	Value of Budgeted Efficiency £m	Value of Projected Efficiency £m	(Under) Over Achievement £m
ALREADY ACHIEVED	2.173	2.173	0.000
EXPECTED TO BE ACHIEVED IN FULL	1.877	1.877	0.000
ACHIEVABLE IN PART	0.381	0.235	(0.146)
NOT ACHIEVABLE	0.900	0.000	(0.900)
Total	5.331	4.285	(1.046)

4.00 INFLATION

- 4.01 **Pay inflation** of £0.734m is included within service budgets to reflect the national pay award agreed earlier in the year.
- 4.02 **Non Standard price inflation** – amounts for energy, fuel and food costs are included in the budget and held centrally. In period 6, £0.141m for food costs were allocated. The allocation for energy costs continues to be closely monitored and at this stage it is anticipated that all of this budget will be utilised in 2013/14 and this is reflected in the projected outturn.

5.00 MONITORING BUDGET ASSUMPTIONS AND NEW RISKS

- 5.01 Along with its strategic partners, the Council has intervened in relation to the former chemical plant in Sandycroft (Euticals Ltd). Estimated costs have been reviewed and are reflected in the current projections, the costs are monitored monthly.
- 5.02 The Out of County Service in Lifelong Learning is demand led and is dependent on service user need; young people with a Statement of SEN are entitled to school-based education to the age of 19. Many of these have expensive placements given their severity of need. The numbers of these young people change throughout the year and any change can significantly affect projected expenditure.

Similarly, expenditure for Out of County placements in Children's Services is also highly volatile. The focus of high cost placements are now a North Wales project and will continue to be reviewed.

- 5.03 Members will be aware that the Council sold its claims in LBI (formerly Landisbanki)

in February 2014 and is no longer a creditor of LBI. There will be a need to complete the final impairment adjustment once CIPFA has issued the annual year end guidance on accounting for impairments in Icelandic banks; which will have a final revenue impact on the Central Loans and Investment account.

6.00 UNEARMARKED RESERVES

- 6.01 The 2012/13 final outturn reported to Cabinet on 16 July showed unearmarked reserves at 31 July 2013 (above the base level of £5.564m) of £3.409m after taking into account a commitment in 2013/14 for use of £0.297m to meet one-off time limited costs. In July, Cabinet allocated £0.250m to the Winter maintenance reserve, bringing the level in the reserve to £3.159m.
- 6.02 After taking into account an allocation of £0.518m for recovery costs following the severe weather in March 2013, and bringing in the impact of the projected in year budget position the current projected level of the contingency reserve at the end of March 2014 is £4.792m.

7.00 HOUSING REVENUE ACCOUNT

- 7.01 On 19 February 2013, the Council approved a Housing Revenue Account (HRA) budget for 2013/14 of £28.259m. The budget provided for a closing balance of £0.903m, which at 3.2% of total expenditure satisfies the prudent approach of ensuring a minimum level of 3%.
- 7.02 The 2012/13 final outturn reported to Cabinet on 16 July 2013 showed a closing balance at the end of 2012/13 of £1.931m which was £0.861m more than when the 2013/14 budget was set. This had the effect of increasing the opening balance for 2013/14 by the same amount.
- 7.03 For 2013/14 there is an overall projected under spend of £0.089m and a projected closing balance at Month 10 of £1.522m, which at 5.33% of total expenditure satisfied the prudent approach of ensuring a minimum level of 3%.
- 7.04 Appendix 8 details the reasons for the significant variances occurring to date and the actions planned to deal with them.

8.00 RECOMMENDATIONS

Members are recommended to:

- a) Note the overall report
- b) Note the projected Council Fund contingency sum as at 31st March 2014 (paragraph 6.02)
- c) Note the projected final level of balances on the Housing Revenue Account (paragraph 7.03)
- d) Approve the carry forward requests (paragraphs 3.05 – 3.10)

9.00 FINANCIAL IMPLICATIONS

9.01 The financial implications are as set out in Sections 3.00 - 7.00 of the report.

10.00 ANTI-POVERTY IMPACT

10.01 None.

11.00 ENVIRONMENTAL IMPACT

None.

12.00 EQUALITIES IMPACT

12.01 None.

13.00 PERSONNEL IMPLICATIONS

13.01 None

14.00 CONSULTATION REQUIRED

14.01 None

15.00 CONSULTATION UNDERTAKEN

15.01 None

16.00 APPENDICES

Council Fund - Movement in Variances from Month 9 - Appendix 1
Council Fund Significant Variances - Appendices 2 - 6
Council Fund - Movements on un earmarked reserves - Appendix 7
Housing Revenue Account Variances - Appendix 8
Council Fund - Achievement of Efficiencies - Appendix 9

**LOCAL GOVERNMENT (ACCESS TO INFORMATION ACT) 1985
BACKGROUND DOCUMENTS**

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COUNCIL FUND - REVENUE BUDGET 2013/14
FLINTSHIRE COUNTY COUNCIL

Budget Monitoring (Month 10)
Summary of Movement from Month 9

	£m	£m
Month 9		
Service Directorates	(1.606)	
Central and Corporate Finance	(0.375)	
Variance as per Cabinet Report		<u>(1.981)</u>
Month 10	(1.645)	
Service Directorates	(0.506)	
Central and Corporate Finance		
Variance as per Directorate Returns		<u>(2.151)</u>
Change Requiring Explanation		<u>(0.170)</u>
Community Services		
Services For Adults		
• First Contact - realignment of budgets to meet specific service needs within Intake & Reablement	(0.037)	
• Disability Services (Resource and Regulated Services) transfer of high cost client placement to Learning Disabilities - Forensic budget (-£0.072m)	(0.087)	
• Disability Services (Forensic budget) transfer of high cost client placement from PDSI residential	0.080	
• Other minor changes of less than £0.025m for Services for Adults	(0.048)	
Development & Resources		<u>(0.092)</u>
• Business Services - Charging fee income - reduction of income projection	0.033	
• Training - correction of previously duplicated commitments	(0.038)	
• Other minor changes of less than £0.025m	0.034	
Subtotal: Development & Resources		<u>0.029</u>
Services For Childrens		
• Out of County placements - net impacts of placement changes, including one large sibling group returning to their family	(0.038)	
• Professional Support - Budget savings relating to Admin. posts released to Flintshire Futures - Central & Corporate Finance	0.042	
• Other minor changes of less than £0.025m	(0.003)	
Subtotal: Services For Childrens		<u>0.001</u>
Housing Services		
• Other minor changes of less than £0.025m	0.011	
Subtotal: Housing Services		<u>0.011</u>
Total: Community Services		<u>(0.051)</u>
Environment		
Assets & Transportation		
• Industrial Units - loss of rent due to sale of unit on Catheralls & increased utilities costs across portfolio	0.016	
• Admin Buildings - refund of NNDR on Connahs Quay offices	(0.010)	
• Other minor changes of less than £0.010m	(0.009)	
Subtotal: Assets & Transportation		<u>(0.003)</u>
Planning		
• Other minor changes of less than £0.010m	0.001	
Subtotal: Planning		<u>0.001</u>
Public Protection		
• Other minor changes of less than £0.010m	(0.024)	
Subtotal: Public Protection		<u>(0.024)</u>
Regeneration		
• Markets - loss of pitch rent due to poor weather	0.011	
Subtotal: Regeneration		<u>0.011</u>

Streetscene		
• Increased cost of winter flooding events	0.011	
Subtotal: Streetscene		0.011
Management Support & Performance		
• Other minor changes of less than £0.010m	0.002	
Subtotal: Management Support & Performance		0.002
Total: Environment		(0.002)
Lifelong Learning		
Culture & Leisure		
• Leisure Services - the overall position on Leisure Services has improved by £0.056m since period 9. £0.028m relates to a windfall refund on VAT relating to skate hire since 2011. £0.017m relates to an increase in income compared to projections. £0.011m relates to minor variances. This improvement brings the overall Leisure Services overspend down to £0.447m which is closer to the pressure of £0.457m included in the 2014/15 budget.	(0.056)	
• Libraries, Culture & Heritage - minor variances	0.003	
Subtotal: Culture & Leisure		(0.053)
Inclusion Services		
• Inclusion Services - minor variances	0.006	
• Out of County - the position on Out of County at period 10 has worsened by £0.073m to create a pressure of £0.023m overall. A saving of £0.077m relates to three placements which have ended. A pressure of £0.021m relates to changes to existing placement costs. £0.061m relates to reduced contributions from Health which have resulted from negotiations in January. £0.068m relates to lower recoupment from other local authorities than anticipated. This has arisen as local authorities have disputed invoices they have received in December/January.	0.073	
		0.079
Primary School Services		
• Primary School Services - minor variances	(0.018)	
		(0.018)
Secondary School Services		
• Secondary School Services - minor variances	0.004	
		0.004
Development & Resources		
• Children, Youth & Community - minor variances relating to additional vacancy savings and planned reductions in expenditure.	(0.026)	
• Business Units - minor variances	0.012	
• Facilities - minor variances	0.004	
• Management & Business Support - minor variances on general directorate costs (stationery, printing etc.)	0.011	
		0.001
Total: Lifelong Learning		0.013
Corporate Services		
• Legal and Democratic Services - vacancy savings (£0.006m), minor variances £0.004m	(0.002)	
• HR and Organisational Development - minor variances (£0.001m)	(0.001)	
• ICT and Customer Services - registrars income £0.001m, postage spend £0.001m, minor variances £0.001m	0.003	
• Finance - HB Subsidy Overpayments £0.005m, reduced surplus on Council Tax Collection Fund £0.008m, reduced shortfall on CTRS (£0.001m), minor variances £0.008m	0.020	
• Chief Executives Department - vacancy savings £0.010m, Corporate Communications efficiencies (£0.022m), minor variances (£0.007m)	(0.019)	
		0.001
		0.001
Central Services		
• A contribution of £0.142m efficiency saving from the Cross Directorate Admin review	(0.142)	
• Minor variances	0.011	
		(0.131)
		(0.131)
Total Changes		(0.170)

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Adults						
Hospital Social Work (Intake and Reablement)	0.405	0.366	(0.039)	(0.033)	The underspend is due to a Hospital Social Worker covering in the Crisis Intervention Team. These costs (£0.038m) are recovered from Health.	One-off.
Resources and Regulated Services (Intake and Reablement)	5.302	4.973	(0.329)	(0.315)	<p><u>Extra Care</u> Projected underspend on Llys Jasmine (£0.353m) is due to an initial delay in opening the facility, plus a further £0.010m underspend on Llys Eleanor</p> <p><u>In-house Domiciliary Care</u> underspend (£0.079m) due to greater use of reablement and independent sector care providers.</p> <p><u>Client Transportation Service</u> underspend (£0.048m) relates to staff vacancies.</p> <p><u>Day Services</u> underspend (£0.042m) mostly due to vacancies (£0.050m) - offset by other minor overspends</p> <p>These underspends are offset by a projected overspend within In-house Residential Service (£0.203m) due to the need to ensure staff cover (£0.226m) additional premises costs (£0.055m) and additional supplies and service (£0.042) offset by client (£0.070m) and Health (£0.048m) income.</p>	<p><u>Extra Care</u> The underspend against is one-off and non recurring and has arisen due to the opening of the facility being part way through the current year.</p> <p><u>Client Transportation Service</u> Underspend adjusted in budget rationalisation.</p> <p><u>Residential Service</u> further work required to determine the most appropriate way to address the overspend.</p>

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Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Locality Teams (Localities)	13.881	13.832	(0.049)	(0.031)	<p>Older People Services</p> <ul style="list-style-type: none"> > Locality Teams are together expected to underspend (£0.223m) mostly due to vacant posts. > Purchased domicilliary costs are projected to overspend (£0.044) due to additional service user costs. > Purchased residential costs are projected to overspend (£0.104) due to additional service user costs. > Early Onset Dementia is projected to overspend (£0.071m) due to purchased domiciliary care costs. > Minor adaptations underspend (£0.042m) due to reduced demand following uplift to budget based on 2012/13 activity levels 	<p>Keep under review.</p> <p>Most of the PDSI elements previously included as part of the locality team budgets are now shown within the Disability Services Heading with only the Occupational Therapy service remaining as part of the locality teams.</p>
Resource and Regulated Services (Disability Services)	15.243	15.107	(0.136)	(0.049)	<p>Learning Disabilities - As previously noted this service includes a budget to help offset the expected impact of a review of joint funded packages between FCC and Health. This accounts for a saving of £0.140m within the net underspend projection, and remains unchanged from month 3. There are some other compensating variances across this large service which reflect the changes in client demand.</p>	<p>The underspend in relation to the negotiations with Health on jointly funded packages is based on current assumptions. These will be kept under review and adjusted if proven necessary.</p>

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APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Transition and Disability Services (Disability Services)	0.658	0.764	0.106	0.106	This is mostly due to overspends against staff pay costs (£0.028m), third party payments (£0.044m), transport (£0.013m, and a shortfall of grant income of £0.028m. (Supporting People), offset by some additional other grant income.	Keep under review.
Disability Services (Disability Services)	1.941	1.955	0.014	0.040	The overspend is due to additional transition service user costs.	Keep under review.

COMMUNITY SERVICES

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Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Administrative Support (Disability Services)	0.392	0.444	0.052	0.044	This is mostly due to an overspend against staff pay costs (£0.043m) and premises costs (£0.008m)	Keep under review.
Residential and Domiciliary Service (Mental Health & Substance Misuse Service)	0.679	0.575	(0.104)	(0.127)	This underspend is based on current care packages. An additional £0.0259m budget has been added to this area in 2013 to reflect the expectation of the transfer from Health of an individual with a high cost transition package, there has been a delay in transferring this client into the service. The current underspend would therefore be higher but reflects the cost of current care packages including some other new clients.	Keep under review.
Professional Support (Mental Health & Substance Misuse Service)	0.828	0.715	(0.113)	(0.106)	This is mostly (£0.050m) due to a one-off pay cost reduction following an agreed absence with no pay.	One-off.

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Forensic Budget (Mental Health & Substance Misuse Service)	0.305	0.196	(0.109)	(0.117)	Reflects current care packages for 2013/14.	Keep under review - potential volatility due to changes in client numbers and demands at short notice from prison or courts. The possibility of re-aligning budget between the two services has been considered and dismissed for now as there are early indications of additional Mental Health clients although at this stage potential costs or start dates are unknown.
Forensic Budget (Learning Disability)	0.482	0.509	0.027	(0.053)	Reflects current care packages for 2013/14.	
Other Services for Adults variances (aggregate)	4.126	4.013	(0.113)	(0.060)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	44.242	43.449	(0.793)	(0.701)		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Development & Resources						
Vacancy Control	(0.100)	0.000	0.100	0.100		Realignment of vacant posts
Other Development & Resources variances (aggregate)	1.728	1.679	(0.049)	(0.078)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.628	1.679	0.051	0.022		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Services for Children Family Placement (Children's Services)	1.977	2.345	0.368	0.360	The overspend is mainly as a result of an increase in the number of foster care placements within the service. It is also due to the increasing number of court orders for Residence and Special Guardianship orders which invariably attract an ongoing allowance for the carers.	A review of the Family Placement Team has been undertaken the outcome of which is being considered and will inform future planning and possible efficiencies.
Youth Offending Team (Children's Services)	0.308	0.269	(0.041)	(0.041)	The underspend within this area is mostly due to vacant posts.	One-off.
Professional Support (Children's Services)	5.517	5.488	(0.029)	(0.071)	The underspend is mainly due to the removal of commitments for expenditure which is not now expected to be incurred in this financial year.	

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Out of County Pooled Budget (Children's Services)	3.178	3.602	0.424	0.462	Costs reflect existing placements up until March 2014.	The focus of high cost placements is now a North Wales project and will continued to be reviewed.
Other Services for Children variances (aggregate)	1.155	1.163	0.010	0.021	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	12.135	12.867	0.732	0.731		

COMMUNITY SERVICES

APPENDIX 2

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Major Variance	Action Required
Housing Services						
Homelessness Accommodation (Housing Services)	0.360	0.153	(0.207)	(0.208)	Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation. Quay House project has been delayed until 2014/15.	Keep under review. Variance is due to improvements in the service where methods have been put in place to reduce the cost of temporary accommodation.
Accommodation Support Team (Housing Services)	1.103	1.097	(0.006)	(0.010)	Service recently undergone a restructure now fully reflected within projection.	Restructure now implemented.
Other variances (aggregate)	0.265	0.220	(0.045)	(0.051)	Various minor variances.	Continue to review but not expected to be recurrent.
Subtotal:	1.728	1.470	(0.258)	(0.269)		
Total :	59.733	59.465	(0.268)	(0.217)		

ENVIRONMENT

APPENDIX 3

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 9 (£m)	Cause of Variance	Action Required
Assets & Transportation	6.091	5.911	(0.180)	(0.177)		
Industrial Units	(1.256)	(1.329)	(0.073)	(0.088)	Estimated net income shortfalls across the Industrial Estate portfolio have been offset by the Wales Audit Office recommendation, that a provision for income relating to Deeside Power of £200k due in May 2014, should now be made in 2013/14. Loss of rental income at Catherrals and additional utilities and NNDR costs at Period 10.	Keep Unit rental income closely monitored throughout 2013/14.
Property Holdings	0.083	0.042	(0.041)	(0.043)	Lower than anticipated NNDR charges	Review of site budgets necessary in line with asset management programme
Property Asset & Development	0.528	0.429	(0.099)	(0.099)	Net Vacancy Savings	
Highways Development Control & Regulatory Services	0.813	0.899	0.086	0.092	Lower than anticipated levels of income for Fixed Penalty Notices (based on improving standards of repair by utility companies) & road closures. A commitment of £60k is included for the potential excess payment to be made to the Council's Insurers in relation to a claim.	
Transportation	1.466	1.411	(0.055)	(0.057)	Bus Subsidy payments to Bus Operators that have reduced due to re-negotiated contract prices.	
Aggregate of other Variances	4.457	4.459	0.002	0.018		
Planning	1.717	1.672	(0.045)	(0.046)		
Planning Control	0.363	0.359	(0.004)	(0.006)	Movement in actual planning fee income received in Period 10, subject to further application levels up to financial year end.	Further potential for increased planning fee income which will be closely monitored

ENVIRONMENT

APPENDIX 3

Budget Monitoring 2013/14 (Month 10)

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Period 9 (£m)	Cause of Variance	Action Required
	1.354	1.313	(0.041)	(0.040)	Net Vacancy Savings and staff recharge income for specialist planning advice to neighbouring authorities.	
Public Protection	3.464	3.392	(0.072)	(0.048)		
Community Protection	1.243	1.204	(0.039)	(0.037)	Includes a Court Costs award following the successful prosecution of Talacre Park Holiday Park by the Health & Safety Enforcement Team.	
Aggregate of other Variances	2.221	2.188	(0.033)	(0.011)	Net Vacancy Savings	
Regeneration	0.704	0.726	0.022	0.011		
Streetscene	19.210	19.580	0.370	0.359		
Waste Disposal & Waste Collection	9.266	9.610	0.344	0.344	Plastic Recycling prices reduced by £100 per tonne between July and September resulting in an estimated income reduction of £50k. Staff backfilling costs as a result of the on-going investigation within waste. The Sustainable Waste Management Grant (SWMG) has been reduced in-year by up to 5% resulting in a funding shortfall of at least £150k	Consider potential impact on MTFP going forward
Aggregate of other Variances	9.944	9.970	0.026	0.015	Increased cost of winter flooding events	
Management Support & Performance	1.076	1.053	(0.023)	(0.025)		
Management Support & Performance	1.076	1.053	(0.023)	(0.025)	Net Vacancy Savings ahead of service review implementation and reduced commitments on supplies and services budgets. Specific vacancy commitments to financial year end removed at Period 9.	
Total :	32.262	32.334	0.072	0.074		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Culture & Leisure	6.468	6.832	0.364	0.417	<p>School Library Service (£0.095m saving) Following an agreement at DMT, to mitigate the Directorate overspend and to contribute towards the value for money programme, a number of measures will be taken to reduce expenditure in the School Library Service.</p> <p>Libraries, Culture & Heritage (£0.012m pressure) Minor variances</p> <p>Leisure Services (£0.447m pressure) A pressure of £0.026m relates to Swim Flintshire, this programme ceased in August 2013. A saving of £0.065m relates to reduced salary costs across centres. £0.344m relates to pressures on income across centres. Pressures of £0.061m relate to premises costs. £0.052m relates to pressures on supplies and services (£0.037m of which relates to security services). The remaining £0.029m relates to minor variances.</p>	Service Manager to place a hold on the Flintshire subsidy. As part of the Leisure Action Plan a number of solutions are being explored and implemented including cessation of Swim Flintshire, Leisure Service Review, Leisure Contact Centre and Asset Review.
Inclusion Services & Special Schools	13.292	13.308	0.016	(0.063)	<p>Inclusion Services & Special Schools (£0.016m pressure) Minor Variances</p>	
Primary School Services	43.277	43.087	(0.190)	(0.172)	<p>Primary School Services (£0.190m saving) £0.024m relates to controls on expenditure on supplies and services budgets. £0.160m relates to savings on 3 year old placements in maintained and non maintained settings in the Early Entitlement budget. £0.006m relates to minor savings on School SLA income.</p>	<p>Awaiting further information on planned usage of the Foundation Phase grant.</p> <p>Service manager to carry out further work on future estimates for placements to include birth rates and collection for estimated places from settings.</p> <p>Efficiencies have been included in the 14/15 budget.</p>

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Secondary School Services	37.500	37.486	(0.014)	(0.018)	Secondary School Services (£0.014m saving) Minor Variances	
Development & Resources	12.437	12.159	(0.278)	(0.279)	Children, Youth & Community (£0.049m saving) £0.015m relates to minor pressures within the Early Years and Family Support service. Savings of £0.032m relate to vacancy savings and other minor variances in Youth & Community Services. £0.022m relates savings in the CYPP team and £0.010m relates to savings on the Clwyd Theatr Cymru Service Level Agreement. Schools ICT (£0.150m saving) In an effort to reduce the Directorate overspend and to contribute towards the value for money programme, DMT have made the decision to place a hold on all uncommitted expenditure in Schools ICT. Service Units (£0.025m saving) Pressures of £0.083m on Pupil Support (Free School Meals, School Trips and Music Remissions) have been offset by estimated savings on Mobile Classrooms (£0.066m), Insurance (£0.037m) and other minor variances of £0.005m. Facilities Services (£0.029m saving) Minor Variances Management & Business Support (£0.025m saving) Minor Variances	Efficiencies relating to CYPP and CTC have been included in the 14/15 budget. Service Manager to place a hold on £0.150m of the budget within Schools ICT.
Total :	112.974	112.872	(0.102)	(0.115)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Chief Executive	2.303	2.216	(0.087)	(0.068)	<p>£0.018m Corporate voluntary sector contribution to Dangerpoint (£0.064m) Vacancy savings (£0.022m) Corporate Communications efficiencies including Consultation and Public Relations (£0.019m) minor variances</p>	<p>Request to carry forward the following amounts into 14/15 due to delays in expenditure:</p> <ul style="list-style-type: none"> • Community Covenant Funding £24k • Community Chest £5k
Finance	14.225	13.143	(1.082)	(1.102)	<p>(£0.135m) net Vacancy savings following realignment of budget (£0.381m) in year efficiency following review of the level of funding required to meet Discretionary Housing Payment (DHP) need and review of Housing Benefit Subsidy profile (£0.060m) additional income from collection of Housing Benefits Overpayments (£0.885m) net surplus on the Council Tax Collection Fund after meeting the £0.305m costs allocated in 2013/14 budget (£0.115m allocated to Software will remain unspent) £0.379m Council Tax Reduction Scheme shortfall in funding compared to estimated in year cost</p>	<p>Request to carry forward £20k to cover the cost of staff Development plans in 14/15</p>
						<p>Demand led service but subject to ongoing monitoring. Contributing to national discussion on Council Tax Reduction Scheme 14/15.</p>

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Legal & Democratic Services	3.142	2.997	(0.145)	(0.143)	(£0.014m) net Vacancy savings including the use of Agency/Locums and recharges (£0.023m) Members Services underspend (£0.092m) Members Allowances underspend (inc. training, travel etc.) (£0.011m) reduced Legal Subscriptions expenditure (£0.005m) minor variances	Request to carry forward approximately £75k for Members' IT due to delays in rollout (amount subject to confirmation)
Human Resources & Organisational Development	2.422	2.409	(0.013)	(0.012)	(£0.021m) reduced Disclosure Barring Scheme expenditure (£0.017m) Vacancy savings £0.034m loss of income from external organisations (£0.009m) minor variances	
ICT & Customer Services	5.048	5.028	(0.020)	(0.023)	£0.049m postage costs (£0.018m) Vacancy savings (£0.020m) additional Registrars Income (£0.025m) ICT Strategy underspend (£0.006m) minor variances	Postage contract under review.
Total :	27.140	25.793	(1.347)	(1.348)		

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Central Loans & Investment Account	15.283	15.020	(0.263)	(0.263)	Review of the Minimum Revenue Provision (MRP) calculation to include MRP on Local Government Borrowing Initiative.	Continue to monitor in line with Treasury Management Strategy.
Coroners	0.193	0.248	0.055	0.055	Due to a change in the lead authority for Coroners service provision (effective from May 2013), it has been brought to our attention that Wrexham CBC are continuing to process a significant number of invoices pertaining to financial year 2012/13 (currently value circa £0.110m) for which the Flintshire share is 50%, resulting in a current year budget pressure.	Overspend is non recurring. Regular monitoring with Denbighshire County Council undertaken on in year spend
Centrally Held Provisions	4.417	3.332	(1.162)	(1.154)	Net budget adjustments of (£0.680m) as approved in the Month 3 report (Community Services £1.185m, Leisure Management (-£0.505m) Surplus on recovery of FCC share of budgeted pension fund deficit - final year of three year strategy (-£0.244m), over recovery of corporate windfall income (£0.203m) (First Steps Imp Package) Other minor variances (-£0.035m).	Budgets are considered as part of 2014/15 Council Budget
Central Service Recharges	(1.931)	(1.620)	0.311	0.311	Shortfall of £0.311m of internal income recovered from trading accounts and the HRA.	Subject to an overall review of Support Services
Former Euticals Ltd - Sandycroft site	0.000	0.400	0.400	0.400	Potential costs for six months at £0.060m per month plus some specific one-off costs relating to site related costs in view of the public protection risk.	Ongoing monthly monitoring

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Mass Matrix Contract	(0.315)	(0.190)	0.125	0.115	A review of the rebate on the Matrix Contract has been undertaken. Agency usage has decreased in 2013/4 and the variance projection reflects the up to date position.	Further analysis to be undertaken to consider the impact in 2014/15
Flintshire Futures	(0.051)	0.113	0.062	0.176	Assets Programme - £0.054m will not be achieved due to delays in the full review of hard and soft facilities management across the Council. Customer Programme - £0.075m of efficiencies will not be realised until the programme has advanced and the wider network of Flintshire Connects sites are in place. Procurement Programme (£0.067) of additional efficiencies have been achieved as a result of in year initiatives. The percentage of achieved efficiencies currently stands at 93%.	A Workshop is due to take place shortly to review progress and assess the methodology for realising efficiencies. Continued challenge of spend categories will support further efficiencies in 2014/15.
Other variances - aggregate	10.047	10.013	(0.034)	(0.015)		
Total :	27.643	27.316	(0.506)	(0.375)		

APPENDIX 7

Movements on Council Fund Unearmarked Reserves

	£m	£m
Total Reserves as at 1 April 2013	9.540	
Less - Base Level (inclusive of total increase of £0.270m agreed as part of the 2013/14 budget)	(5.834)	
Total Reserves above base level		3.706
Less - Amount approved by Council on 1 st March for funding of one-off costs in the 2013/14 budget proposals		(0.297)
Less - Amount approved by Cabinet on 16 th July for reinstatement of funding within the Winter Maintenance reserve following utilisation of funding during 2012/13 (late March severe weather event)		(0.250)
Amount available for delegation to Cabinet		3.159
Add projected underspend as at 31 st March 2014		2.151
Less - Estimate of severe weather recovery costs		(0.518)
Projected Level of Total Contingency Reserve as at 31st March 2014		4.792

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
HRA Subsidy	6.167	6.356	0.189	0.189	Capital Financing charges amended after budget rounds completed. Further amendments to Capital figures for inclusion in 2nd HRAS return. Under payment on 2012/13 of £0.031m calculated on Advance Final return.	Review timings of figures with Capital Financing team.
Rents	(26.946)	(27.155)	(0.210)	(0.213)	Bad Debt provision reviewed based on first quarter impact of "bedroom tax", resulting in a saving of £0.258m	Monitor impact of "Bedroom Tax" and review expected costs
Repairs and Maintenance	8.393	8.758	0.365	0.290	£0.221m net under spend variance on salaries due to long term vacancies and recruitment freeze in place. £0.312m over spend on materials as a result of 5000 more jobs being completed, planned works being undertaken resulting in higher cost materials and subcontractors using managed stores facility to promote standardisation of products utilised with in Council stock. Agreed subcontractor overspend of £0.271m due to adverse weather conditions in March 2013, recent high wind damage in February 2014 and major works on void properties.	Housing Asset Management Team is working closely with Travis Perkins on price reductions due to the volume of materials being purchased through the partnership arrangement. An in-house kitchen team is being created to undertake kitchen installations in void properties which will reduce the level of subcontractor spend in this area.
					Carry forward request for £0.070m due to hardware costs not materialising in 2013/14 but will be purchased in 2014/15.	

Service	Revised Budget (£m)	Projected Outturn (£m)	Variance (£m)	Variance Last Month (£m)	Cause of Variance	Action Required
Finance & Support	2.656	2.418	(0.238)	(0.247)	Support Recharges reflected at 2012/13 actuals, saving £0.106m. Information on 2013/14 has been requested. Pension Fund Strain costs £0.080m lower than anticipated creating saving. Insurance claim non-reimbursement reviewed and reflected at 2012/13 figures, saving £0.021m	
Housing Estates	1.852	1.658	(0.194)	(0.183)	Carry forward request for £0.085m due to software costs not materialising in 2013/14 but will be purchased in 2014/15. Carry forward request for £0.015m due to Maisonette budget not being fully spent in year.	
					Procurement reimbursement for screening received in amount of £0.058m. Void clearance recharges generating a further £0.014m income. Water commission generated a further £0.034m of income due to early bird discount scheme. Cancellation of cleaning contract saving £0.005m on maisonette blocks. Salary savings of £0.028m over all areas.	
Other variances (aggregate)	8.375	8.373	(0.001)	0.008		
Total :	0.497	0.408	(0.089)	(0.155)		

Month 10

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Community Services</i>						
Residential Charging - Increased Income From Demand	0.100		✓			It will not be known for sure until the end of the financial year if this efficiency has been met.
Mental Health Service Users	0.018	✓				
TOTAL	0.118					
Service Change (APPENDIX 7b)						
<i>Community Services</i>						
Reablement in the level of extra care	0.100	✓				
Preserved Rights - reduced activity levels	0.053	✓				
External Funding for Existing Post - Children's Services	0.043	✓				
Family Placement Team - revision of existing practices	0.040	✓				
Early Retirement - Non replacement of staff - CSA	0.015	✓				
General Office Administration Review	0.021	✓				
Housing Efficiency Savings	0.028	✓				
Homelessness - Timing of presentations	0.106	✓				

Month 10

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Justice - Appropriate adult service	0.010	✓				
Legal Fees - Use of solicitors / barristers	0.010		✓			Due to the unpredictable nature of Legal Fees it will not be known if this efficiency has been achieved until later in the financial year.
Children's Services - Transport costs efficiency	0.015	✓				
Children's Services - FAST team budget reduction	0.010		✓			The FAST team is currently showing an overspend of £0.027.
Preventative foster care service - day care	0.005	✓				
TOTAL	0.456					
Procurement (APPENDIX 7c)						
<i>Community Services</i>						
PARIS - post implementation expenditure review	0.030	✓				
Housing Services - Supplies and Services	0.003	✓				
Social Care - Supplies and Services	0.075	✓				
Procurement Hub - regional procurement of high cost low volume placements	0.020	✓				

Month 10

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Children's Services - out of county placements - improved procurement practice	0.533	✓				As at month 3 this budget was showing an underspend of £(0.344). However due to change in service user circumstances this budget is now showing an overspend of £0.424
Transport Review - revised contracts	0.025	✓				
TOTAL	0.686					
Organisational Design (APPENDIX 7d)						
<i>Community Services</i>						
Review of Supported Living Service	0.350				✓	The efficiency is fully achievable from 2014/15, as a result of implementation of the new structure from April 2014. An extensive consultation achieved a successful outcome, and retention of staff goodwill going forward. Some savings have been made as a result of right sizing.
Service Review of Warden Service	0.018	✓				
Children's Services - Removal of one team manager post	0.040	✓				
Development and Resources - Rationalisation of Management Team	0.050	✓				
TOTAL	0.458					

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Environment</i>						
Agricultural Estate rentals	0.008		✓			Agricultural Estates currently reporting a surplus income position.
Public Protection - increase to market rates	0.025		✓			Fees for both Licensing and Bereavement Services were increased from 1st June 2013
Markets Service - increased lettable space	0.019		✓			Markets currently reporting a surplus income position.
Traffic Regulation order Notices	0.013		✓			Budget Reduction met from within Highways Policy Budget
Streetscene - leachate processing	0.075		✓			It is anticipated that the new income target will be met in 2013/14
TOTAL	0.140					
Service Change (APPENDIX 7b)						
<i>Environment</i>						
Street Lighting - non-residential areas post midnight turn-off	0.050		✓			The new Street Lighting policy has been adopted and this efficiency will be achieved in full
Highways Asset Management Plan (HAMP) -rephasing of full implementation	0.225		✓			Previous approved pressure that was not required in 2013/14 and 2014/15 due to Local Government Borrowing Initiative (LGBI)

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Public Conveniences - revisit of strategy	0.050			✓		Tower Gardens, Holywell didn't close until 30th April 2013 and Cilcain and Caerwys have been further delayed with ongoing consultation necessary and under achievement on the efficiency by £21k is likely.
Streetscene - implementation of Part III agreement	0.300				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Waste Services - vehicle savings from full roll out of Saturday collection	0.140				✓	The achievement of this efficiency is dependant on the implementation of Single Status so is anticipated to be achieved in 2014/15. The 2013/14 shortfall is being met from the Single Status reserve.
Business Development team - agile working	0.004		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
Staff travel - reduced mileage payments	0.003		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
Directorate Support & Performance - Supplies and Stationery - Streamline current processes	0.008		✓			Budget Monitoring Position at Period 4 indicates achievement of this efficiency.
TOTAL	0.780					
Procurement (APPENDIX 7c)						
<i>Environment</i>						
Waste Services - Tender Transport arrangements for waste disposal	0.050		✓			New Transport arrangements have been awarded as part of a tender process and are now in place.
Transportation Services - Review of subsidised Bus Service Contracts and re-tender	0.036		✓			Efficiency absorbed within service budget

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Reduction in use of consultants	0.013		✓			Efficiency absorbed within service budget
Reduction in influencable spend	0.025		✓			Efficiency absorbed within service budget
Streamline current processes within Directorate Support	0.020		✓			Efficiency absorbed within service budget
TOTAL	0.144					
Organisational Design (APPENDIX 7d)						
<i>Environment</i>						
Review Management Recharge to the Communities First Programme	0.020		✓			It is anticipated that this will be achieved as part of the Communities First Grant Claim for 2013/14
TOTAL	0.020					
Other Efficiencies (APPENDIX 7e)						
<i>Environment</i>						
Agricultural Estates - balance not required	0.025	✓				Specific Directorate Balance in the Environment Balance Sheet
Licensing / Health & Safety - balance not required	0.025		✓			Specific Directorate Balance in the Environment Balance Sheet
TOTAL	0.050					

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Fees & Charges (APPENDIX 7a)						
<i>Lifelong Learning</i>						
Library Service - Fines	0.001		✓			
Library - Hire charges increase	0.001		✓			
Leisure Services - increased charges	0.175			✓		Tariffs were increased on the 1st January as agreed but as income targets are not expected to be met, the efficiency is also not likely to be fully achieved. Estimated amount achievable £0.164m.
Review of post 16 distance limit	0.030			✓		The amendment to the proposal to continue to provide transport to Colleg Cambria means that only £0.010m of the efficiency can be achieved. Work is ongoing to confirm this. However, we do not anticipate a pressure on the Transport budget at this time.
TOTAL	0.207					
Service Change (APPENDIX 7b)						
<i>Lifelong Learning</i>						
Operational efficiencies	0.025		✓			
Youth Service - reduction of senior area workers	0.032		✓			The budget for area workers had previously been reduced. This efficiency created a budget flow which has been addressed as part of the Youth Strategy by retaining part of the £0.050m below on a recurring basis. We do not anticipate a pressure on Youth S

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Youth Service - term time only contracts	0.026			✓		This change is being introduced as part of the Youth Strategy and has not yet been implemented though negotiations have started. At this stage it is anticipated that a saving of £0.007m will be made in this financial year.
Youth Service - Service reconfiguration	0.012		✓			
Youth Service - Building costs savings	0.011		✓			
Youth Service - Building rationalisation	0.005		✓			
Youth Service - Holding back £50k (CC 1/3/13)	(0.050)	✓				This additional contribution is no longer required during 2013/14.
Facilities - Management / Central Office - structure review	0.015		✓			
Facilities - County Hall revised opening hours - reduced energy / overtime costs	0.025				✓	Although we do not expect a pressure on the Facilities budget this year, the decision to revise the County Hall opening hours has not yet been made.
LL ICT - Interim Service review - post reduction	0.025				✓	The Schools ICT Service Review has now been combined with the Corporate ICT Review. We do not anticipate a pressure on the schools ICT budget at this time.
Leisure Services - removal of swimming subsidy	0.023		✓			
Directorate Management Team Restructure	0.043	✓				
TOTAL	0.192					

Month 9

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Lifelong Learning</i>					
Reduction of Postage within the Library Service	0.001		✓		
Out of County - Improved procurement through framework agreements and monitoring of placements.	0.385		✓		
School Transport Service - Operational efficiencies	0.080		✓		
TOTAL	0.466				

Organisational Design (APPENDIX 7d)					
<i>Lifelong Learning</i>					
Libraries - Flexible retirement	0.015	✓			
Libraries - Library Service Review	0.037	✓			
TOTAL	0.052				

Other Efficiencies (APPENDIX 7e)					
<i>Other Efficiencies</i>					
Demographic Change in Schools (pupil numbers)	0.132	✓			
TOTAL	0.132				

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Fees & Charges (APPENDIX 7a)					
<i>FINANCE - Corporate Services</i>					
Revenues - increased number of Council Tax fines	0.027		✓		
<i>ICT & CUSTOMER SERVICES - Corporate Services</i>					
Registrars - increased fees	0.019		✓		
Network Services - income from hosting PSBA equipment	0.004	✓			
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
External Fees - conveyancing / S106 agreements	0.015		✓		
TOTAL	0.065				
Service Change (APPENDIX 7b)					
<i>Chief Executive - Corporate Services</i>					
Corporate Comms - reduced workforce bulletins	0.003		✓		
<i>HR & OD - Corporate Services</i>					
CRB checks - review of options	0.035		✓		
<i>LEGAL & DEMOCRATIC - Corporate Services</i>					
Democratic Services - reduced paper usage	0.010		✓		
Members Allowances (Basic Allowance) - no inflationary increase	0.010		✓		
Members Allowances - Special Responsibility Allowances - reduction of number allocated	0.070		✓		
Members Allowances - NI contributions reduction linked to reduced number of Special Responsibility allowances	0.010		✓		
TOTAL	0.138				

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Procurement (APPENDIX 7c)					
<i>Chief Executive - Corporate Services</i>					
Employee / Residents Consultations - reduction in number	0.003		✓		
Supplies and Services	0.010		✓		
Joint Working - costs reduction	0.002		✓		
Alterations / Improvements reductions - future agile working	0.002		✓		
Employee Safety Measures - reduced demand on budget	0.010		✓		
Conferences/Seminars/Lectures - reduced attendance	0.001		✓		
ICT & CUSTOMER SERVICES - Corporate Services					
Training Budget - Procurement via new solutions	0.001		✓		
Reduced maintenance costs due to new security equipment	0.025		✓		
Networking Hardware - reduced procurement	0.002		✓		
ICT Cabling - reduction enabled by IPT solution	0.002		✓		
Leasing - budget adjustment	0.006		✓		
Software Licensing - Microsoft licences procured through other agreements	0.010		✓		
Hardware Maintenance - letting of MFD contracts	0.001		✓		

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	
Reduce influencable spend by 3%	0.004		✓		
Reduced ICT Expenditure	0.003		✓		
Rationalisation of third party software costs	0.013		✓		
Avoidance of inflationary rises - software maintenance costs	0.020		✓		
Reduced licence costs - via renegotiation	0.018		✓		
Supplies and Services	0.061		✓		
Training budget reduction - build around training solutions	0.001		✓		
Alterations & Improvements - Datacentres	0.004		✓		
Other Consumables - reduction in expenditure	0.001		✓		
Hardware Maintenance - new technology with warranty	0.015		✓		
Listing Paper - More use of electronic means	0.002		✓		
Enterprise Servers - hardware	0.003		✓		
Services work and Consultancy	0.004		✓		
Supplies & Services	0.009		✓		
FINANCE - Corporate Services					

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Supplies & Services	0.012		✓			
TOTAL	0.245					
Organisational Design (APPENDIX 7d)						
<i>Chief Executive - Corporate Services</i>						
Reduction in mileage travelled - Emergency Planning	0.001		✓			
TOTAL	0.001					

Month 10

Efficiency Description	Budgeted Efficiency (£m)	Current Position				Further information to support current position status or other relevant information
		EFFICIENCY ALREADY ACHIEVED	EFFICIENCY EXPECTED TO BE ACHIEVED IN FULL	EFFICIENCY ACHIEVABLE IN PART	EFFICIENCY NOT ACHIEVABLE	
Service Change (APPENDIX 7b)						
<i>Central & Corporate Finance</i>						
Clwyd Theatr Cymru - agreed reduction to contribution	0.015	✓				
TOTAL	0.015					
Procurement (APPENDIX 7c)						
<i>Central & Corporate Finance</i>						
Flintshire Futures - E-procurement and improved processes	0.102		✓			
Flintshire Futures - Internal Fleet Review	0.160	✓				
TOTAL	0.262					
Other Efficiencies (APPENDIX 7e)						
<i>Central & Corporate Finance</i>						
Reduced contingencies - one-off investment costs	0.240	✓				
Reduced contingencies - NDR	0.077	✓				
Reduction in Fire Levy due to formula changes	0.027	✓				
Flintshire Futures Assets Workstream - Facilities Management	0.060					✓

Month 10

Efficiency Description	Budgeted Efficiency (£m)	Current Position			Further information to support current position status or other relevant information
Flintshire Futures - Customer Workstream Contact Centre	0.100	✓			<i>Detailed work being undertaken to assess the timing of efficiency</i>
Flintshire Futures - Customer Workstream face to face customer contact	0.100		✓		<i>Detailed work being undertaken to assess the timing of efficiency</i>
Flintshire Futures - Customer Workstream Channel Shift	0.100	✓			<i>Detailed work being undertaken to assess the timing of efficiency</i>
TOTAL	0.704				